### **Homeland Security and Emergency Management Agency FY2023**

Agency Homeland Security and Emergency Management Agency Agency Code BNO Fiscal Year 2023

Mission

The Mission of the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) is to lead the planning and coordination of homeland security and emergency management efforts to ensure that the District of Columbia is prepared to prevent, protect against, respond to, mitigate, and recover from all threats and hazards.

### Strategic Objectives

Objective Number	Strategic Objective
1	Emergency Operations - Provide situational awareness, logistical and resource support, and a field command operation to coordinate critical incident response, mitigation, and recovery to emergencies and other major events impacting the District of Columbia.
2	Homeland Security and Intelligence - Improve information sharing among public and private sector partners by providing strategic analysis of regional threats and hazards.
3	Resilience and Emergency Preparedness - Resilience and Emergency Preparedness is a comprehensive approach to building capabilities related to homeland security and emergency management. It includes the personnel, processes, plans, and resources necessary to build each preparedness capability to target levels. Once built, these capabilities enable the District to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that affect the city.
4	Agency Management - Ensure that HSEMA provides its divisions with sufficient resources while ensuring that all fiscal requirements are fulfilled.
5	Create and maintain a highly efficient, transparent, and responsive District government.

### Key Performance Indicators (KPIs)

Measure	Directionality	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target
Emergency Operations - Provide situational awares operation to coordinate critical incident response, mit events impacting the District of Columbia. (2 Measure)	tigation, and recov				
Percentage of weekly EOC facility inspections completed per quarter	Up is Better	100%	52.8%	100%	100%
Percent of employees with activation responsibilities trained in their EOC role	Up is Better	100%	100%	90%	90%
2 - Homeland Security and Intelligence - Improve info providing strategic analysis of regional threats and ha			ic and priva	te sector p	artners by
Percentage of distributable analytic products co-authored with one or more federal, state, or local partners that meet a DHS Standing Information requirement	Up is Better	5.1%	2.5%	10%	10%
Percentage of fusion center staff trained against 28 CFR Part 23, and Privacy Civil Rights and Civil Liberty Policies	Neutral	New in 2022	New in 2022	New in 2022	No Target Set
3 - Resilience and Emergency Preparedness - Resilience approach to building capabilities related to homeland personnel, processes, plans, and resources necessary built, these capabilities enable the District to prevent, threats and hazards that affect the city. (7 Measures)	d security and eme to build each prep	rgency ma paredness	nagement. capability t	It includes target lev	the rels. Once
Percent of employees funded through the FEMA Emergency Management Performance Grants (EMPG) program that have completed the EMPG training requirements	Up is Better	92.6%	60%	95%	95%
Percentage of Single Member Districts where HSEMA conducted a community preparedness training or event.	Up is Better	New in 2021	81%	75%	75%

Measure	Directionality	FY 2020 Actual	FY 2021 Actual	FY 2022 Target	FY 2023 Target
Percentage of executive level staff with responsibilities in the Emergency Operations Plan completing an emergency senior/cabinet level training within 60 days of onboarding	Up is Better	New in 2021	0	100	100
Percent of EMAP accreditation standards for which HSEMA has current documentation	Up is Better	81.3%	57.6%	95%	95%
Percentage of new or revised plans (where the planning process was led by HSEMA) socialized through training, exercise, or real-world events.	Up is Better	4.4%	74.4%	90%	90%
Percent of agencies with roles in the EOP that participated in HSEMA led trainings, exercises or training and exercise working group meetings.	Up is Better	New in 2021	12%	75%	75%
Percent increase from the previous year in the amount of competitive grant funding awarded to HSEMA for resilience and hazard mitigation	Up is Better	New in 2021	Not Available	5%	5%
4 - Agency Management - Ensure that HSEMA provides its divisions with sufficient resources while ensuring that all fiscal requirements are fulfilled. (3 Measures)					ng that all
Percent of federal subgrants issued within 45 days of award receipt	Up is Better	88.5%	Not Available	90%	90%
Percent of grant dollars spent within the timeframe of the grants	Up is Better	99.8%	Not Available	98%	98%
Percent increase in the number of recipients of AlertDC	Up is Better	40.1%	2.9%	3%	3%

# Operations

Operations Title	Operations Description		
	situational awareness, logistical and resource support, and a fiel lent response, mitigation, and recovery to emergencies and otho Imbia. (3 Activities)		
Emergency Operations Center (EOC)	#NAME?	Daily Service	
Deployment for incident managment	Deploy HSEMA personnel across the District to manage incidents, and to other jurisdictions to support incident response and management through EMAC.	Daily Service	
Manage Disaster Logistics Center	Manage the District's Disaster Logistics Center warehouse and coordinate disaster logistics operations during incident response.	Daily Service	
	nce - Improve information sharing among public and private sect nal threats and hazards.(3 Activities)	or partners by	
Tactical Analysis	Provide tactical intelligence support and open source research, both in response to requests as well as on an ad hoc basis, to public and private sector partners in the public safety community in a timely manner.	Daily Service	
Strategic Analysis	Provide strategic analysis and assessments of threats and hazards for public safety partners and decision makers by researching, analyzing, and synthesizing regional patterns and trends.	Daily Service	
Information Sharing	Ensure timely, relevant, and vetted intelligence information and analysis related to the safety and security of District citizens and first responders is provided to local, regional, and national public safety partners.	Daily Service	

Operations Title	Operations Description	Type of Operations
approach to building capabilities rel personnel, processes, plans, and res	redness - Resilience and Emergency Preparedness is a comprehe ated to homeland security and emergency management. It inclusources necessary to build each preparedness capability to targe district to prevent, protect against, mitigate, respond to, and receity. (5 Activities)	ides the t levels. Once
UASI Funding	Continue to drive the District's competitiveness in receiving Urban Area Security Initiative (UASI) grant funds by ensuring District priorities are represented in regional strategies, and identifying projects to move priority regional capabilities towards target levels.	Daily Service
Continuity Of Operations (COOP) Planning	Support the District agencies responsible for updating their COOP plans annually with exercising, evaluating, and, if necessary, revising their COOP plans.	Daily Service
Capability Building	Identify and implement projects to build priority preparedness capabilities to target levels.	Daily Service
Develop a suite of all hazard District preparedness plans in alignment with identified District Preparedness System capability priorities	Develop a suite of all hazard District preparedness plans in alignment with identified District Preparedness System capability priorities.	Daily Service
Maintain the District's training and exercise plan in alignment with identified District Preparedness System capability priorities	Maintain the District's training and exercise plan in alignment with identified District Preparedness System capability priorities.	Daily Service
4 - Agency Management - Ensure that fiscal requirements are fulfilled. (4.4)	at HSEMA provides its divisions with sufficient resources while en activities)	nsuring that all
Regional Support	Provides leadership to the NCR as members of regional homeland security and emergency management leadership teams and supporting governance groups.	Daily Service
Mayor's Special Event Task Group (MSETG)	Manage the administration of the MSETG, a body responsible for organizing the City's public safety planning efforts for events requiring interagency coordination.	Daily Service
Serves as the State Administrative Agent for the federal homeland security grant programs that are awarded to the District of Columbia, and the National Capital Region (NCR)	Provides financial and programmatic oversight to various grant programs administered by DC HSEMA including emergency preparedness and response and recovery programs. Administers numerous individual subawards/projects in the District of Columbia and the National Capital Region.	Daily Service
Community Outreach & Media Prepare	Maintain a strong outreach program designed to educate and equip community residents and businesses to prepare for and recover from all hazards and the potential for disasters.	Daily Service

# Workload Measures (WMs)

Measure	FY 2020 Actual	FY 2021 Actual
1 - Deployment for incident managment (3 Measures)		
Number of days agency staff are deployed to incident sites	167	257
Number of days JAHOC teams are deployed to special events	12	11
$Number\ of\ days\ agency\ staff\ are\ deployed\ out\ of\ District\ to\ support\ response\ and\ recovery\ activities\ in\ other\ jurisdictions$	0	0
1 - Emergency Operations Center (EOC) (4 Measures)		
Number of AlertDC messages sent to the public	9671	9751
Alerts processed through JAHOC inbox	9729	8449

Measure	FY 2020 Actual	FY 2021 Actual
Number of HSEMA alerts sent to District government staff	4909	5564
Number of level 3 (enhanced) or higher Emergency Operations Center activations	13	27
2 - Information Sharing (1 Measure)		
Number of situational and analytic products distributed to vetted fusion center partners	-71.3	36
2 - Tactical Analysis (3 Measures)		
Number of emerging incidents and planned events supported by fusion center staff assigned to facilitate information collection and analysis aligned to vetted stakeholder collection priorities and/or information needs	Not Available	Not Available
Number of requests for information (RFIs) processed	449	851
Number of raw suspicious activity reports (SARs) processed	465	720
3 - Develop a suite of all hazard District preparedness plans in alignment with identified District System capability priorities (1 Measure)	ct Prepared	ness
Number of District plans created, revised, or reviewed for District Government partners annually	98	285
3 - Maintain the District's training and exercise plan in alignment with identified District Preparapability priorities (1 Measure)	redness Sys	stem
Number of trainings provided to first responders, District employees, and the public by HSEMA	66	207
4 - Community Outreach & Media Prepare (1 Measure)		
Number of community preparedness trainings or events conducted by HSEMA	89	152
4 - Mayor's Special Event Task Group (MSETG) (1 Measure)		
Number of special events that have been processed by the Mayor's Special Events Task Group	48	48
4 - Serves as the State Administrative Agent for the federal homeland security grant programs the District of Columbia, and the National Capital Region (NCR) (3 Measures)	that are aw	arded to
Number of reimbursements processed for subrecipients annually	3227	Not Available
Number of active subawards	1319	2354
Number of grant monitoring visits	0	0